On April 28, 2025, the Liberal Party of Canada was elected for a fourth consecutive time, with Mark Carney as leader. The election produced a highly competitive two-horse race between the Liberals and Conservatives—an outcome that few would have predicted at the start of 2025. The Liberals fell short of a majority, instead holding a minority government with 169 seats.

The Liberals were able to win the popular vote, which they have not achieved since 2015, by framing their campaign message about the threat posed by President Trump's trade actions and his rhetorical attacks on Canadian sovereignty. This framing resonated with voters, allowing the Liberals to siph on off significant support from both the Bloc Québécois and the New Democratic Party (NDP).

The Conservative Party also made substantial gains in votes and seats as other critical considerations for this election included affordability, public safety, and natural resource management. While the NDP's vote collapse nationally helped the Liberals consolidate the progressive vote, it also helped the Conservatives in close ridings to edge out wins, especially in British Columbia and Ontario. However, despite increasing their national vote share and improving voter efficiency, the Conservatives fell short. With both Conservative leader Pierre Politievre and NDP leader Jagmeet Singh losing their seats, there is uncertainty on who will lead these parties in to the post-election landscape. With neither of the two main opposition leaders returning to Parliament, both parties will face questions about potential succession, leadership legitimacy, and internal direction.

The Conservatives leaned heavily into public safety and natural resource issues, while the Liberals successfully countered with a broader narrative of protecting Canadian values and the economy in a turbulent geopolitical climate.

During the writ period, while federal leaders were campaigning for votes, the Public Service, all

departments and agencies of the Government of Canada, were undertaking what is commonly referred to as transition planning.

The purpose of the exercise is to prepare non-partis an advice for a new administration in the case of a shift in government, and for the incoming cabinet. Transition planning is done in a way that is mindful of party platforms but takes care to make no assumptions about the political party that will form the government. At the same time, the Privy Council Office (PCO) prepares transition material for the new prime minister. As Carney makes changes to some of his cabinet and prepares to deliver new mandate letters to ministers, each department will also prepare an "introduction to the department/portfolio" for the new ministers, along with the new minister's statutory responsibilities, urgent issues requiring decision, and upcoming international meetings.

The transition advice that PCO provides to the prime minister is particularly critical, as it will influence ministerial mandate letters, the Speech from the Throne, and ultimately the bud get. Furthermore, PCO will prepare any necessary changes within the authority of the prime minister's executive prerogative, such as the creation of new government departments. Prior to the appointment of new cabinet ministers, PCO will brief the prime minister's transition team and will prepare for next steps at the direction of the prime minister accordingly.

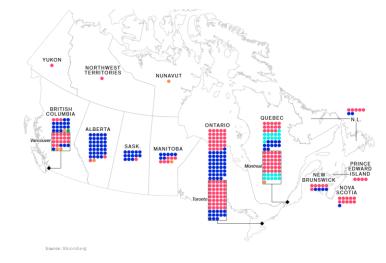
### **ELECTION OUTCOME**

# 172 SEATS NEEDED FOR A MAJORITY GOVERNMENT

# 12 SEATS FOR OFFICIAL PARTY STATUS

| PARTY | '25 SEATS | VOTE SHARE | '21 SEATS |
|-------|-----------|------------|-----------|
| LIB   | 169       | 43.7%      | 158       |
| CON   | 144       | 41.3%      | 119       |
| ВLОС  | 22        | 6.3%       | 34        |
| NDP   | 7         | 6.3%       | 25        |
| GREEN | 1         | 1.3%       | 2         |
| IND   | 0         | 0.2%       | 0         |
| PPC   | 0         | 0.7%       | 0         |

Source: CBC News, 2025 seat count as of 8:30 AM, April 30, 2025



# 2025 FEDERAL ELECTION SUMMARY



### **POLITICAL ANALYSIS**

# 01

#### **PARLIAMENT**

While the Liberals managed to maintain a plurality of seats, they fell five seats short of a majority. The Conservatives, meanwhile, have tightened the gap and managed to gain more seats than they did in 2021 despite some notable loses. The Liberals will have to rely on the significantly reduced NDP and the Bloc Québècs for support on key initiatives and legislation, putting the country in a similar position that followed the 2021 federal election. With the NDP losing official party status, this will significantly affect their parliamentary footprint, particularly with representation in committee. While Camey's shifting of the party's policies towards the center may allow for easier cooperation with other parties in Parliament, this will not be an easy or clear mandate for the Liberals. Camey will have to work to foster good relationships with all opposition parties, especially if he aims to put up a unified front to fielth back assists the United States.

# 02

#### **POLITICAL PARTIES**

While Pierre Politevre was unable to fuffil his promise to end the Liberal decade in power, he did lead the Conservatives to seat gains and succeeded in holding the Liberals to a minority government. However, Politevre lost his own seatin Carleton, a riding he represented for 20 years, to Liberal candidate Bruce Fanjoy. In his concession speech, Politevre confirmed he intends to remain as party leader—but that decision ultimately rests with the Conservative acuss, who will no doubt want someonewho can lead them from a seat in the House of Commons.

ND P lea der Jagmeet Sing harnounced his resignation after losing his own seat and witnessing his party suffer significant losses na tionwide. The Bloc Québécois sawa decline in seats due to strong Liberal gains in Quebec; however, party leader Yves-François Blanchet retained his seat. Green Party co-leader Elizabeth May was the only member of her oart velected.

# 03

#### **ECONOMY**

Mark Carney's Liberal Party has received a mandate to advance its agenda to "secure Canada's economic sovereignty and build the strongest economy in the G7."

The new minority government has pledged to establish an "Al-in-Canada" network for auto parts manufacturing and strengthen domestic supply chains by maximizing opportunities in Canadian steel, a luminum, and oritical minerals. Key commitments also include eliminating the goods and services tax (GST) for first-time homebuyers on homes up to \$1 million, implementing six major investment tax credits (ITCs) to support clean energy and technology, and accelerating the development of Canadá's Al infrastructure by cutting red tape to fast-track data center construction—enlanding Canadá's technological leadership.

# 04

# **CANADA-U.S. RELATIONS**

The outcome of the election was shaped by the influence of President Trump. For voters, Trump's threats to Canadá's economy and so ereignty became a central concern. Nowher ewas this dynamic more evident than in Quebec, where many Bloc Queb Exbos voters shifted to the Liberals. For these voters, the concern was n't just economic—it was also about culture and language, and Camey was seen as the strongest candidate to protect these. While Conservative leader Pierre Poillevre made gains by presenting his party as a viable alternative in dealing with Trump—evide need by victories in places like Windsor, Ortario—his perceived alignment with Trump created a rally-around-the-Liberals phe nomenon. This alignment triggered a strong turnout among progressives,

A critical priority for Prime Minister Carney moving forward will be negotiating with Trump, mitigating the effects of an escalating tradewar, and protecting Canadian sovereignty, identity, and its economic interests.

### CAMPAIGN HIGHLIGHTS



#### LIBERAL PARTY

After a turbulent start to the year—with the resignation of Prime Minister Justin Trudeau and a fast-tracked leadership race—the Liberal campaign under Mark Camey was anything but conventional. Marked by multiple interruptions as Carney returned to Ottaw to manage the escalating trade war, the campaign navigated both external headwinds and internal missteps, including candidate controversies and regional tensions. Yet, what could have derailed momentum instead became an unlikely strength. Carney's steady presence through crisis moments, combined with an early decision to position himselfas Canada's counterweight to Donald Trump, helped the Liberals dramatically close a 25-point Conservative lead that had seemed insumountable just weeks before the writ dropped.



# CONSERVATIVE PARTY

The Conservatives spent much of the campaign trying to regain their early lead and position themselves as the change Canadians were looking for. From the outset, they faced challenges—from candidate vetting issues that led to four high-profile drops, to the tension between Pollievre and the media. Undemeath it all, there were signs of deeper divisions within the Conservative movement. Tensions between the Ontario and Alberta wings of the party—on everything from tone to tactics—played out behind the scenes and, at times, in public. Despite this, the Conservatives ultimately expanded their seat count. Their message of economic frustration and institutional distrust resonated with many voters.

#### REGIONAL ANALYSIS

# 01

#### THE WEST

The Conservatives have held all but three seats in Alberta after much speculation the Liberals were breaking through. Premier Smith congra ulated Prime Minister Carney and asked for a "reset" in Alberta-Canada relations. The NDP vote ollapsed. Leader Jagmeet Singh lost his seat in Burnaby and announced his resignation, while the party suffered significant defeats across Vancouver Island. This collapse ultimately benefitted the Liberals, who surged in urban and suburban ridings. Despite BC's long-standing NDP provincial government, the federal vote mirrored the broader national trend: a polarization between Liberals and Conservatives.

In Saskatchewan, Buckley Belanger's win returns Liberal representation to the province for the first time since Rajbh Goodale's 2019 loss—potentially giving Saskatchewan a voice in Cabinet once again. And in Manitoba, despite a strong NDP provincial government, the Liberals picked up Churchill and Winnipeg West, expanding their reach across the region.

# 02

#### ONTARIO

With 122 seats up for grabs in Ontario, the party that wins the most seats in the province has hist orically formed government—a trend that appears to be continuing, winning 69 seats. However, a few close races could determine whether it is a minority or memorit.

The Conservatives gained seats in the region around Toronto (known as the 905), where rising car thefts and violent crime have been key issues, though leader Pierre Poilevre lost his Otta wa-area seat of Carleton. His efforts to attract blue-collar workers and private sector unions affected by the tariff war paid off, with the party picking up seats in industrial areas like Niagara, London, and Windsor—taking them from the NDP, which failed to retain any offs the seats in the region.

Meanwhile, the Liberals performed strongly in Toronto, with high-profile figures like Chrystia Freeland and Nathania I Erskine-Smith holding their seats and Leslie Church flipping Toronto—St. Paul's in a rematch against Conservative Don Stewart following last summer's by-election upset.

# 03

#### **QUEBEC**

The Liberals made significant gains in the 2025 federal election, picking up nine seats for a total of 43—three more than they secured during their 2015 majority sweep. All their new seats were taken from the Bloc Québécois, although former Fisheries, Oceans and Canadian Coast Guard Minister, Hon. Diane Lebouthiller, lost her seat to the Bloc. Despite losing 13 seats, the Bloc retains 22 and will be one of the parties that hold the balance of power in the new House of Commons—a senario Bloc leader Yves-François Blanchet campaigned on heavily in the final stages of the election. Que bec Premier François Lega ulttweeted early in the morning to congratulate Prime Minister-elect Camey, pledging to work with him to protect Quebec's identity and economy in the face of renewed challenges posed by Donald Trump.

# 04

#### **ATLANTIC**

In a surprising start to results pouring in, the Conservatives outperformed their polling numbers in Atlantic Canada, and they picked up some notableseats, including former cabinet minister Gude Hutchings' seat in Long Range Mountain, NL. Conservatives also managed to hold on to some seats across the region, particularly in Central Newfoundland and Acadie-Amapolis, where incumbents Clifford Small and Chris D'Entremont maintain a strong asse. The Liberals were able to gain South Shore-St. Margaret's and Cumberland Cokhester, in Nova Scotia. Senior Liberal Party members Dominic Lebianc, Ginette Petitpas Taylor, and Sean Fraser managed to hold their seats — significant for Sean Fraser in particular, who came out of his short-lived retirement to run again for his seat under Mark Carney's banner.



# NEW DEMOCRATIC PARTY

Mid-campaign, Singh shifted strategy, from aiming to form government to focusing on saving what seats he could. The NDP, which entered the race with 26 seats, struggled to counter strategic voting and other powerful issues, and left the party with a seat count in the single digits.

Jagmeet Singh campaigned on the message that the NDP would fight for Canadians, but late on election night, he amounced the fight was over and that he would step down as leader, as the party has lost official status in the House.



#### **BLOC QUÉBÉCOIS**

The Bloc Québecois and Yves-François Blanchet's campaign focused heavily on being the voice in Ottawa that would protect Quebec against Donald Trump and tariff threats. Similar to the 2021 campaign, Blanchet focused less on Quebec independence, something the leader of the Pari Québécois criticized him for.



#### **GREEN PARTY**

Throughout the campaign, the Green Party fought an uphill battle to maintain relevance against the major political parties. The last-minute removal of co-leader Jonathan Pedneault from the national leaders' debate hampered the party's ability to generate national lattention, a decision the party is challenging in Federal Court. Co-leader Elizabeth May once again win in Saanich—Gulf Islands.

# 2025 FEDERAL ELECTION SUMMARY



### WHAT'S NEXT

#### **GOVERNMENT TRANSITION**

The prime minister's transition team and advisors will be briefed by PCO in the coming days. Departments will hold their briefing books until the new Ministry is appointed. At that time, the books will be shared with the new minister and their team and a briefing schedule established to ensure that the minister is fully briefed on the department/portfolio by the time the House returns.

#### CABINET

Prime Minister Mark Carney will a ppoint a cabinet prior to the return of Parliament. Carney will need to wait until the final election results are in to know what options he has for Cabinet roles. He may keep some of his appointees from early March or take the opportunity for a complete reset—especially given all the new Liberal caucus members. Carney may also experience the same issue that the previous Liberal government did with a lack of Western representation in Cabinet, but new faces such as Buckley Belanger in Desnethé-Missinnipi-Churchill River, Eleanor Olszewski in Edmonton Centre, Rebecca Chartrand in Churchill-Keewatinook Aski, and the return of Dr. Doug Eyolfson in Winnipeg West provide him with some further options.

#### **RETURN OF PARLIAMENT**

Parliament may reconvene as early as late May, with the government looking to act on some key priorities outlined during Carrey's campaign such as breaking down internal trade barriers, increasing labor mobility, cost-of-living measures, and beginning the process of delivering on housing and natural resource project commitments. Carney has given no indication that he plans to have Parliament sit throughthe summer, so once they reconvene following the Speech from the Throne by Governor General Mary Simon, they will likely sit until their normal end of June date and then break until September.

### **ELECTED GOVERNMENT PRIORITIES**



## **Trade and Economy**

The economic impacts of US-imposed tariffs had a considerable influence on the campaign and were central to the Liberal Party platform, which committed to building one Canadian economy that is less dependent on the US by reducing barriers to interprovincial trade. In his victory speech, Carney called for unity and a reshaping of the relationship. Carney spoke with President Trump today, as he committed to during the election. The two agreed to meet in person soon.



## Infrastructure and Resource Projects

A large portion of the Liberal platform was focused on increasing infrastructure and resource projects. This includes several new projects including critical infrastructure to connect communities across Canada and resource development projects. At the same time, the Liberals have promised to streamline approval processes for these projects.



#### Housing and Cost of Living

The Liberal Party campaigned on several housing commitments to address the current housing crisis facing Canada. In his victory speech, Carney highlighted the goal of building twice as many homes annually using Canadian technology, lumber, and skilled workers. Additionally, the Liberals promised to reduce the marginal tax rate on the lowest tax bracket by 1% by Canada Day, July 1, 2025.



#### **Defense and Security**

Carney has set out to rebuild Canada's defense capacity with a focus on supporting domestic companies and creating new partnerships with European allies. The Liberals also promised to hit the 2% NATO defense spending target by 2030, and to overhaul the defense procurement system to increase efficiency.



### **Environment and Climate Change**

The Liberal Party campaigned on a commitment to protect Canada's natural environment by reducing emissions and driving investments in clean technologies. Key pillars include protecting waterways, forests, and biodiversity as the government advances natural resource projects. The Liberals also pledged to support Canadians facing climate change by improving disaster response capabilities.



# **NOTABLE WINS AND LOSSES**



LEADER WINS A SEAT
RT. HON. MARK CARNEY
Nepean | Liberal Leader and Prime Minister
gains a seat in Parliament.



CONSERVATIVE LEADER LOSS
PIERRE POILIEVRE
Carleton | Conservative leader Pierre Poilievre
loses his long-held seat to Liberal Bruce Fanjoy.



NDP WIPED OUT

JAGMEET SINGH

Burnaby Central | Came in third and resigned as leader.



TORO NTO STRO NGHOLD
EVAN SOLOMON
Toronto Centre | Held onto key Liberal seat
vacated by former Minister Marci len.



NO VA SCOTIA FLIP

JESSICA FANCY-LAN DRY

South Shore-St. Margaret's | Defeats
Conservative incumbent Rick Perkins.



LIBER ALS REGAIN PETERBOROUGH EMMA HARRISON Peterborough| Defeats Conservative incumbent Michelle Ferreri.



BREAKING THE BLUE WALL BUCKLEY BELANGER Desnethé-Missinippi-Churchill River | Liberals regain a seat in Saskatchewan.



GREEN HANGS ON EUZABETH MAY Saanich-Gulf Is lands | May keeps her longtime seat, despite polls predicting a narrow loss.



BY-ELECTION REVERSAL
CLAUDE GUAY
LaSalle-Emard-Verdun| Defeated BQ incumbent
Louis-Philippe Sauvé, regaining the seat lost by
the Liberals in a 2024-by-election.

# **OUR PERSPECTIVE**



"Last night's election will be analyzed for months to come. The results were notable: the Liberals failed to secure a majority and showed pockets of weakness across the country. Howe ver, they experienced a remarkable reversal in recent months, resulting in a strong caucus, with strong leadership, and leads in Quebec, Ontario, British Columbia.

For the Conservatives, they surprised everyone from their own members to pollsters by increasing their popular vote and seat count in every region, including strong gains in Atlantic Canada and 12 additional seats in Ontario. Yet they face a major challenge: they have 144 MPs heading to Ottawa, but a question mark remains around their leadership as Poilevre failed to win his seat. Will so me one step aside resulting in a by-election, or will a new leader e merge? These questions will unfold over the summer months, but my guess is he will remain on as party leader.

The night's biggest story is the collapse of the NDP vote. With their leader Jagmeet Singh stepping down, the NDP will turn inward to rebuild and redefine its future. With leadership challenges for both the Conservatives and NDP, this gives Carney a critical opportunity to advance his priorities. That said, Camey has little margin for error. He must quickly deliver an efficient, effective government that works for all Canadians and creates a functioning House of Commons. His early messaging focused on government functionality, Canadian sovereignty, and his "build, baby, build" agenda signals a quick start to government.

Attention now shifts to Parliament's return. We expect a cabinet swearing-in the week of May 12, with the House returning as early as May 20, or by May 26 at the latest. In a minority setting, the Throne Speech must focus on early delive rables, including eliminating provincial trade barriers by July 1 and protecting Canadian sovereignty. We will work closely with you to align your business priorities accordingly."

 Darcy Walsh, President Edelman Public and Government Affairs (Canada) & General Manager, Ottawa

"For the Liberals, this campaign really began on January 6, when Prime Minister Trudeau stepped down. What followed was a long and emotional journey—one that saw the party publicly re build itself in real time. My thoughts are with the Liberal team, who must be exhausted but should feel proud of what they've pulled off. It's not the majority they wanted, but to come back from over a year of tough polling and what looked like a certain defeat to win a fourth term is something worth celebrating.

Mark Carney got to be prime ministerial throughout the campaign—taking pauses to deal with the ongoing trade war—and came to represent the contrast to Trump that many Canadians were looking for. Carney offered Canadians a positive, confident message. His "I've got this" energy defined the Liberal campaign from the start. While the Conservatives pivoted too late from their 'Canada is broken' message, the Liberals tapped into a rising sense of national pride. And amid the pressure, Canadians got glimpses of Carney's authenticity—struggling with learning French and, at times, to stay on message, showing visible frustration, eaming affectionate nicknames online. The economist who daimed throughout not to be a politician has emerged, by the end, a formidable one. "

- Jenn Phillips, Director, Public and Government Affairs, Edelman

election for a number of reasons. First, the institution has become very comfortable working with the Liberal Government over the last decade—with its ministers, MPs and political staff. The new government and so it will be familiar to the Public Service. Second, the Public Service will be very aware of how hostile Conservative MPs had become in their aggressive treatment of public servants in House Committees. This was no doubt one of the factors behind the massive turnout in the Carleton riding and the loss of the Conservative leader's seat.

That said, if the new government is as activist as it has led Canadians to expect it to be, there could be challenges ahead. The institution of the public service has grown significantly over the last five to ten years, adding more and more people but, by all accounts, making little progress on delivering key files and services to Canadians. It is an institution that is resistant to change and, in some ways, has become complacent. The question persists about its professional capacity to deliver an aggressive political agenda in its current state.

The Liberal platform likely understated the extent of the change required within the public service—its size, its structure, its skill sets, and its processes. Without very strong leadership from the center, and significant changes in the senior ranks of the Public Service, there is a risk that the new government will get captured by the institution and frustrated in its ability to deliver its program."

Robert Fonberg, Senior Advisor, Former Deputy Minister

"An election night to remember. A prime minister who has never stepped foot in the Parliament of Canada as a Member of Parliament erased a 25% deficit for his party and brought his party to re-election with a near majority mandate. The Conservative Party added seats in every region of the country, had a better popular vote total than Stephen Harper saw in any one of his three winning campaigns—in 2006, 2008, and even his majority victory in 2011—yet fell short of winning a minority government, and Pierre Poilevre lost his own riding after representing it for over 20 years. The NDP got crushed and lost party status and their leader finished a far distant third in his own riding, yet, still, the remaining handful of NDP MPs hold the margin for the Liberals to have an effective majority in parliament. A surreal outcome with lots of complications in the months to come.

My main takeaways for now: I don't see an election until 2027 at the earliest. With Poilievre not having a seat in parliament, that will be his focus, and the Tories need to sort out their leadership dynamic in Parliament in the immediate term. The NDP will have a leadership race and major re think of their purpose. The Bloc won't want an election because their main preoccupation will be the Quebec provincial election of September/October 2026 and what that means for Quebec's future. And the Liberal Government will not want a campaign until after the US midterms in November 2026 because of what the fallout of that campaign will mean for the Canada-US trade relationship and the scope of President Trumo's mand ate.

- Hon. James Moore, P.C., Senior Advisor, Former Cabinet Minister

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"Canada's public service will no doubt breathe a sigh of relief at the outcome of the



DARCY WALSH
President,
Edelman Public and Government
Affairs (Canada)
General Manager, Ottawa

**HON. JAMES MOORE, P.C.** Senior Advisor Edelman



JENN PHILLIPS
Director,
Public and Government Affairs,
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ROB FON BERG Senior Advisor Edelman